

DEPARTMENT OF PUBLIC SERVICE REGULATION
BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MONTANA

IN THE MATTER OF THE APPLICATION)	
OF MONTANA-DAKOTA UTILITIES CO.,)	REGULATORY DIVISION
a Division of MDU Resources Group, Inc., for)	
Authority to Establish Increased Rates for)	DOCKET NO. D2015.6.51
Electric Service in the State of Montana)	

CROSS-INTERVENOR AND RESPONSE TESTIMONY

OF

KEVIN C. HIGGINS

ON BEHALF OF THE

MONTANA LARGE CUSTOMER GROUP

JANUARY 14, 2016

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1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Kevin C. Higgins. My business address is 215 South State Street, Suite 200,
3 Salt Lake City, Utah, 84111.

4 **Q. ARE YOU THE SAME KEVIN C. HIGGINS WHO PREVIOUSLY FILED**
5 **DIRECT TESTIMONY IN THIS PROCEEDING ON BEHALF OF THE**
6 **MONTANA LARGE CUSTOMER GROUP (“LCG”)?**

7 A. Yes, I am.

8 **I. INTRODUCTION AND SUMMARY**

9 **Q. WHAT IS THE PURPOSE OF YOUR CROSS-INTERVENOR RESPONSE**
10 **TESTIMONY?**

11 A. My cross-intervenor response testimony responds to certain issues address in the direct
12 testimony of Montana Consumer Counsel (“MCC”) witnesses Albert E. Clark and John
13 Wilson. Specifically, I identify MCC’s adjustments that are conceptually additive to
14 LCG’s adjustments and I respond to Mr. Clark’s decision not to challenge end-of-period
15 rate base treatment for MDU’s four major plant additions scheduled for 2015. I also
16 respond to Mr. Clark’s observation that the extension of bonus tax depreciation likely has
17 significant implications for the revenue requirement in this case.

18 My testimony also responds to Mr. Wilson’s testimony regarding MDU’s
19 proposed Environmental Cost Recovery Rider (“ECRR”) and Transmission Cost
20 Recovery Rider (TCRR”).

21 **Q. PLEASE SUMMARIZE THE CONCLUSIONS IN YOUR CROSS-INTERVENOR**
22 **RESPONSE TESTIMONY.**

23 A. Adding the MCC adjustments to LCG’s direct case reduces MDU’s revenue requirement
24 by an *additional* \$3,086,761 relative to LCG’s direct filing case. Taken together, the
25 joint LCG/MCC adjustments reduce MDU’s revenue requirement by \$12,404,766,

1 resulting in a net revenue requirement *decrease* of \$649,222. This change is inclusive of
2 (i.e., net of) the fuel cost increase associated with my adjustment to the Thunder Spirit
3 Wind Farm rate base and expenses presented in my direct testimony.

4 I disagree with MCC's decision not to challenge MDU's proposal to recover the
5 costs of, and earn a return on, the four major 2015 plant additions measured on an end-of-
6 period basis. As I explained in my direct testimony, using an end-of-period rate base and
7 annualized expense for the four major plant additions is inconsistent with the Company's
8 treatment of all other post-test-period plant additions in this case and overstates the
9 Company's revenue requirement deficiency.

10 I agree with Mr. Clark's observation that the extension of bonus tax depreciation
11 potentially has significant implication for the revenue requirement in this case.

12 I am also in complete agreement with Mr. Wilson's recommendations that the
13 proposed ECRR and TCRR be rejected by the Commission.

14 **II. RESPONSE TO MR. CLARK**

15 **Q. WHAT GENERAL TOPIC DOES MR. CLARK ADDRESS IN HIS TESTIMONY?**

16 A. Mr. Clark presents MCC's proposed revenue requirement. In doing so, he makes
17 numerous adjustments to MDU's proposal. Mr. Clark also incorporates the depreciation
18 recommendations of MCC witness Jack Pous and the cost of capital recommendations of
19 Mr. Wilson to present an overall revenue requirement recommendation from MCC.

20 **Q. WHAT IS MCC'S PROPOSED REVENUE REQUIREMENT FOR MDU?**

21 A. As presented on page 3 of MCC Exhibit AEC-1, MCC is proposing a revenue
22 requirement increase of \$3,767,053, which is a reduction of \$7,988,491 relative to

1 MDU's filing. In comparison, LCG is recommending a revenue requirement increase of
2 \$2,437,539 relative to current base rates, inclusive of the fuel cost increase associated
3 with my adjustment to the Thunder Spirit Wind Farm rate base and expenses

4 **Q. WHAT ASPECTS OF MR. CLARK'S TESTIMONY ARE YOU ADDRESSING?**

5 A. There are two distinct purposes to my discussion of Mr. Clark's testimony. My first
6 purpose is to identify the amount of MCC's adjustments that is conceptually additive to
7 LCG's adjustments. That is, without taking a position as to the merit of any MCC
8 adjustment, I identify the revenue requirement impact of the LCG/MCC adjustments
9 taken together, after netting out adjustments that are either duplicative or non-applicable
10 in light of LCG's direct case.

11 My second purpose is to respond to Mr. Clark's decision not to challenge end-of-
12 period rate base treatment for MDU's four major plant additions scheduled for 2015.

13 **Q. WHAT IS THE OVERALL EFFECT OF COMBINING THE LCG AND MCC**
14 **ADJUSTMENTS?**

15 A. As I stated above, together the joint LCG/MCC adjustments reduce MDU's revenue
16 requirement by \$12,404,766, resulting in a revenue requirement *decrease* of \$649,222.
17 This change is inclusive of the fuel cost *increase* associated with my adjustment to the
18 Thunder Spirit Wind Farm rate base and expenses presented in my direct testimony. An
19 itemization of the combined revenue requirement adjustments is presented in Table
20 KCH-1CR below. The adjustments are presented cumulatively in the sequence shown in
21 the table. I note that the revenue requirement impact of each individual adjustment may
22 be different if presented in a different sequence.

Table KCH-1CR**Summary of Revenue Requirement Impact of Combined LCG/MCC Adjustments**

	<u>Adjustment</u>	<u>Increase</u>
MDU As-Filed Requested Increase		\$11,755,544
<u>LCG Adjustments</u>		
Big Stone AQCS Project Adjustment	(\$2,584,324)	\$9,171,220
Lewis & Clark MATS Project Adjustment	(\$496,564)	\$8,674,656
Lewis & Clark - RICE Units Project Adjustment	(\$1,279,164)	\$7,395,492
Thunder Spirit Wind Farm Adjustment	(\$1,855,463)	\$5,540,029
Transmission Expense Adjustment	(\$984,337)	\$4,555,692
Decommissioning Over-Recovery Amortization Adjustment	(\$673,239)	\$3,882,453
Depreciation Update - Big Stone	(\$216,071)	\$3,666,382
Generation Overhaul Expense Adjustment	(\$311,858)	\$3,354,524
Capital Structure Adjustment	(\$366,063)	\$2,988,461
Cost of Debt Adjustment	(\$71,657)	\$2,916,804
Return on Equity Adjustment	(\$479,265)	\$2,437,539
Total LCG Adjustments	(\$9,318,005)	
LCG Recommended Increase		\$2,437,539
Note: The summary above does not include LCG's recommended adjustment to MDU's proposed recovery of deferred MCC and PSC Taxes.		
<u>MCC Incremental Adjustments (i.e. Incremental to LCG Adjustments)</u>		
Miscellaneous Revenues Adjustment	(\$10,791)	\$2,426,748
MCC/MPSC Tax Rate Expense Adjustment	(\$5,581)	\$2,421,167
Incremental Labor Expense Adjustment	(\$57,150)	\$2,364,017
401(k) and Other Benefits Adjustment	(\$1,870)	\$2,362,147
Uncollectible Expense Adjustment	(\$9,554)	\$2,352,593
Postage Expense Adjustment	(\$1,318)	\$2,351,275
Advertising Expense Adjustment	(\$2,848)	\$2,348,427
Self-Insurance Expense Adjustment	(\$14,178)	\$2,334,249
Heskett III O&M Expense Adjustment	(\$40,034)	\$2,294,215
Company Use Expense Adjustment	(\$7,472)	\$2,286,743
Regulatory Expense Adjustment	(\$37,750)	\$2,248,993
Subcontract Labor Expense Adjustment	(\$652,107)	\$1,596,887
Regional Market Expense Adjustment	(\$15,823)	\$1,581,064
Depreciation Expense Adjustment (excl. Four Large Generation Projects)	(\$1,207,373)	\$373,690
Post-TY Plant Plant Related Expense Adjustment (excl. Four Large Generation Projects)	(\$128,480)	\$245,210
Depreciation Expense - Rate Base Adjustment (excl. Four Large Generation Projects)	\$75,575	\$320,785
Materials and Supplies Rate Base Adjustment	\$53,304	\$374,090
Fuel Stores Rate Base Adjustment	\$7,742	\$381,831
Prepaid Insurance Rate Base Adjustment	\$1,698	\$383,529
Injuries and Damages Rate Base Adjustment	(\$2,851)	\$380,678
Post-TY Plant in Service Rate Base Adjustment (excl. Four Large Generation Projects)	(\$418,807)	(\$38,129)
Post-TY Plant Related Rate Base Adjustment (excl. Four Large Generation Projects)	\$16,483	(\$21,646)
Incremental ROE Impact Applied to LCG Rate Base	(\$627,576)	(\$649,222)
Total MCC Adjustments	(\$3,086,761)	
Recommended Increase with Incremental MCC Adjustments		(\$649,222)

1 **Q. WHAT ARE YOUR GENERAL OBSERVATIONS REGARDING THE**
2 **INCREMENTAL IMPACT OF COMBINING THE LCG AND MCC**
3 **ADJUSTMENTS?**

4 A. Adding the MCC adjustments to LCG's direct case reduces MDU's revenue requirement
5 by an additional \$3,086,761 relative to LCG's direct filing case. Of this amount,
6 \$627,576 consists of an incremental reduction to revenue requirement attributable to
7 MCC's lower recommended cost of capital (applied to the smaller rate base being
8 proposed by LCG). An additional \$1,131,799 (the combined expense and rate base
9 impacts) is attributable to MCC's recommended depreciation expense adjustment
10 (applied to all plant except the four major plant additions). Finally, approximately
11 \$1,327,387 is attributable to revenue, expense, and rate base adjustments proposed by
12 Mr. Clark that are not addressed in my direct testimony or are larger in amount than the
13 adjustment I recommended on an item we both addressed.

14 **Q. WHICH ITEMS ARE ADJUSTED BY BOTH YOU AND MR. CLARK?**

15 A. Mr. Clark and I make identical recommendations regarding the preferred ratemaking
16 treatment for the \$6.7 million in decommissioning costs that MDU has over-recovered
17 from Montana customers. We both propose to use a five-year amortization period to
18 credit this over-recovery back to customers rather than the ten-year period proposed by
19 MDU. This adjustment reduces the Montana revenue deficiency by \$673,239 relative to
20 MDU's filed case, and is counted only once in the combined LCG/MCC adjustments
21 compiled in Table KCH-1CR.

22 In addition, both Mr. Clark and I address MDU's proposed adjustments to
23 transmission expense (which MDU labels "subcontract labor expense"). In its filing,
24 MDU replaced its 2014 test period transmission expense with a hybrid of projected end-

1 of-period (*i.e.*, annualized) 2015 expenses and projected 2016 costs. In my direct
2 testimony, I recommend an adjustment that replaces MDU's 2015/2016 hybrid approach
3 with 2015 calendar year pro forma transmission expense as a known and measurable
4 change to the 2014 historical test year presented by MDU. In contrast, Mr. Clark
5 proposes to reject the Company's transmission expense adjustment in its entirety. My
6 adjustment reduces the Montana revenue requirement by \$984,337 relative to MDU's
7 proposal, whereas Mr. Clark's adjustment reduces it by \$1,636,444. In Table KCH-1CR,
8 I show the difference between these two amounts (\$652,107) as the incremental effect of
9 combining the LCG and MCC adjustments.

10 **Q. WHAT MCC ADJUSTMENTS DID YOU EXCLUDE FROM THE COMBINED**
11 **REVENUE REQUIREMENT IMPACT BECAUSE THE ADJUSTMENTS ARE**
12 **NOT APPLICABLE IN LIGHT OF LCG'S DIRECT FILING?**

13 A. I excluded two of MCC's adjustments in light of LCG's direct filing. First, I excluded
14 the effects of MCC's depreciation expense adjustments on the four 2015 major plant
15 additions because the large majority of the revenue requirement change associated with
16 this adjustment (in this proceeding) only applies if an end-of-period rate base treatment is
17 accepted for these plants. MDU proposed such an end-of-period treatment and MCC did
18 not challenge the Company's proposal. However, I recommend rejecting the end-of-
19 period rate base treatment for these four plant additions in favor of an average-of-period
20 rate base. If an average-of-period rate base is used, as I recommend, then the large
21 majority of MCC's depreciation expense adjustment for the four major plant additions is
22 not additive to the LCG revenue requirement reduction. Therefore, I do not include this
23 item in the combined LCG/MCC revenue requirement tally.

1 Second, I excluded the impact of MCC's proposed Lewis & Clark – RICE O&M
2 expense adjustment. I have already removed the vast majority of the MDU's annualized
3 O&M expenses for the Lewis & Clark capital additions because this investment was not
4 scheduled to be commercially operational until 11 months after the conclusion of the
5 historical test period and, to account for this fact, I substituted the projected *actual* 2015
6 O&M expenses for this project in place of MDU's projected *annualized* 2015 expenses.
7 Therefore, only a small fraction (~1/12) of MCC's adjustment would be incremental the
8 adjustment I recommended in my direct testimony. For simplicity, I have elected to
9 exclude this O&M adjustment in its entirety.

10 **Q. ARE YOU OPPOSING ANY OF THE ADJUSTMENTS RECOMMENDED BY**
11 **MR. CLARK?**

12 A. No. Based on my review of his direct testimony and exhibits, it appears to me that Mr.
13 Clark has prepared a careful and well-reasoned basis for his adjustments. Therefore, I am
14 not opposing any of his adjustments.

15 **Q. ARE YOU FORMALLY INCORPORATING ANY OF MR. CLARK'S**
16 **ADJUSTMENTS INTO LCG'S PROPOSED REVENUE REQUIREMENT?**

17 A. No, not at this time. However, by removing duplicative or non-applicable adjustments,
18 Table KCH-1CR will hopefully aid the Commission and parties in analyzing the
19 recommendations in this case by summarizing the impact of a combined LCG/MCC
20 revenue requirement.

21 **Q. WHAT IS YOUR ASSESSMENT OF MCC'S RATEMAKING TREATMENT OF**
22 **THE FOUR MAJOR PLANT ADDITIONS?**

23 A. I disagree with MCC's decision not to challenge MDU's proposal to recover the costs of,
24 and earn a return on, the four major 2015 plant additions measured on an end-of-period

1 basis. The four projects are the Big Stone Air Quality Control System (“AQCS”)
2 environmental project, the Lewis & Clark Mercury and Air Toxic Standards (“MATS”)
3 environmental project, the Reciprocating Internal Combustion Engine (“RICE”) Units
4 located at the Lewis & Clark Station site, and the Thunder Spirit Wind Farm.

5 As I explained in my direct testimony, using an end-of-period rate base for the
6 four major plant additions overstates the Company’s revenue requirement deficiency.
7 Although Mr. Clark carefully evaluates the timing implications of post-test year plant
8 additions and expense for items *other than* the four major plant additions – and adheres to
9 a rigorous average-of-period rate base treatment for these other items – he does not apply
10 the same standard to the four major plant additions. Rather than recommending a
11 ratemaking treatment for the four major plant additions that is consistent with his
12 treatment of other post-test period plant additions, Mr. Clark accepts MDU’s mismatched
13 timing treatment for the four major items. Allowing this mismatch results in an
14 overstatement of MDU’s revenue requirement.

15 **Q. PLEASE EXPLAIN WHY ALLOWING THIS MISMATCH OVERSTATES**
16 **MDU’S REVENUE REQUIREMENT.**

17 A. A return on any investment is paid as a function of the amount of time the invested
18 capital has been deployed. The *average* amount of MDU’s plant-in-service for these four
19 major capital additions during 2015 is only \$3.19 million, not \$99.1 million, which is the
20 projected value *only on the last day of the year*. In seeking to earn a return on the last-
21 day value of \$99.1 million as if this amount of investment had been in service for the
22 entirety of 2015, MDU is overstating its actual investment in plant in service *during the*
23 *2015 post-test-year period* – which is properly measured over a full 12 months, not just

1 on the last day of the year. By overstating its actual investment in plant in service during
2 the 2015 post-test-year period, MDU *understates* its test period rate of return and
3 consequently *overstates* its revenue requirement deficiency. MCC's acceptance of this
4 treatment incorporates the overstatement of MDU's revenue requirement deficiency as it
5 pertains to the four major plant additions.

6 **Q. DOES MR. CLARK EXPRESS ANY CONCERN REGARDING MDU'S**
7 **PROPOSED RATEMAKING TREATMENT FOR THE FOUR MAJOR PLANT**
8 **ADDITIONS?**

9 A. Yes. Mr. Clark acknowledges the different treatment proposed for these investments
10 when he states:

11 These projects are distinguishable from all of the other Company claimed
12 post-test year plant additions because of their magnitude in dollars and the
13 fact that the Company proposes to annualize them into rate base and
14 expense as opposed to using an average rate base as is proposed for all
15 other post-test year plant additions.¹
16

17 Mr. Clark then goes on to comment on the fact that the scheduled in-service date for the
18 Thunder Spirit Wind Farm is at the very end of the one-year period following the close of
19 the historical test period:

20 The latest information that I have received from MDU is that the in-
21 service date is scheduled for December 31, 2015 which, of course, is the
22 last day of the allowable one year adjustment period after the close of the
23 historical test year. This is the second time that I can recall where a wind
24 farm (Diamond Willow) was scheduled to be in-service on the last day of
25 the adjustment period. At that time I stated generally that if it went into
26 service on schedule it should be allowed. If not, the Commission could
27 disallow it from rate base. Alternatively, if it came into service relatively
28 quickly after the close of the allowed adjustment period, the Commission
29 could still include it in rate base, and thus rates, as a public policy matter.
30 I feel the same way about Thunder Spirit.²

¹ Direct Testimony of Albert E. Clark, p. 23.

² *Id.*, p. 24.

1 Mr. Clark notes a similar concern regarding the timing of the Big Stone project when he
2 states that, “It would not take much in the way of delays (weather or other unforeseen
3 construction problems) to move this project beyond the limit of the adjustment period.”³

4 In response to these timing concerns, Mr. Clark presents the ratemaking treatment
5 of each of the four major plant additions as coming down to a determination of whether
6 the revenue requirement increment for each project is included in rates using its
7 (maximum) end-of-2015 rate base and annualized expense *or* entirely excluded from
8 rates:

9 Individually I am not proposing to exclude any of them at this time. If,
10 however, any of them ultimately fail to be in-service during the allowable
11 adjustment period set forth in the Commission rules, any of them could
12 properly be excluded by the Commission.⁴
13

14 But the choice before the Commission is not limited to this “all or nothing”
15 proposition. The Commission should also consider the third option I am recommending,
16 which is to include the four major plant additions on an average-of-period basis,
17 consistent with all other post-test-period plant. I believe this is the preferred ratemaking
18 treatment for these items.

19 **Q. WHAT DOES MR. CLARK OBSERVE WITH RESPECT TO BONUS TAX**
20 **DEPRECIATION?**

21 A. Mr. Clark correctly notes that MDU’s proposed revenue requirement would change if it
22 were to reflect an extension of bonus tax depreciation.⁵ In all likelihood, the change
23 would be a potentially material reduction in revenue requirement. At the time MDU
24 made its filing, bonus tax depreciation had not yet been extended to 2015. However, the

³ *Id.*, p. 25.

⁴ *Id.*, p. 27.

⁵ *Id.*

1 Protecting Americans from Tax Hike (“PATH”) Act of 2015 was signed into law on
2 December 18, 2015. This legislation extends bonus tax depreciation for property
3 acquired and placed in service during 2015 through 2019.

4 **Q. WHAT IS BONUS TAX DEPRECIATION?**

5 A. Bonus tax depreciation refers to a greatly accelerated tax deduction for depreciation that
6 has been permitted pursuant to several statutes signed into law to stimulate the economy
7 starting in the 2000s. Until the passage of the PATH Act of 2015, 50 percent bonus tax
8 depreciation was scheduled to end on December 31, 2014, except under certain
9 circumstances for qualified property placed in service through December 31, 2015.

10 **Q. HOW DOES BONUS TAX DEPRECIATION IMPACT RATEMAKING FOR**
11 **REGULATED UTILITIES?**

12 A. Bonus tax depreciation is a form of accelerated tax depreciation. Regulatory authorities
13 have long recognized that utility depreciation for tax purposes differs from utility book
14 depreciation used in ratemaking. The timing difference between tax depreciation and
15 book depreciation is recognized through the recording of accumulated deferred income
16 tax (“ADIT”). Generally, the tax benefits of accelerated depreciation are not passed
17 through *directly* to ratepayers, but rather certain indirect benefits are recognized through
18 the determination of rate base. According to the conventions of income tax
19 normalization, the benefit of a utility’s ADIT is viewed as a source of zero-cost capital to
20 the utility as part of the ratemaking process. Consequently, the ADIT that results from
21 accelerated tax depreciation is booked as a credit against rate base, thereby reducing
22 revenue requirements for customers.

1 Even though bonus tax depreciation affects rates through the same mechanics as
2 standard accelerated depreciation, its impact is more dramatic than standard accelerated
3 depreciation in the years immediately following the placement of the qualifying plant into
4 service. This is because bonus tax depreciation causes a much greater increase in ADIT,
5 which, in turn, produces a much greater impact on the overall cost of capital for any
6 given amount of new plant in service. This, in turn, reduces the revenue requirement
7 relative to what it would have been if bonus tax depreciation were not applicable.

8 **Q. WHY IS THE EXTENSION OF BONUS TAX DEPRECIATION RELEVANT**
9 **FOR THIS PROCEEDING?**

10 A. Currently, MDU's rate case has been filed under the assumption that bonus tax
11 depreciation would not be available after 2014. Since it is now known that bonus tax
12 depreciation continues to apply during and beyond the post-test-year period in this case, it
13 is necessary to properly reflect the ratemaking impact of this tax change which
14 effectively reduces MDU's rate base for plant added in 2015. I note that I expect bonus
15 tax depreciation to have a larger impact on the revenue requirement of MDU's filed case
16 than on the revenue requirement of LCG's filed case, since in LCG's case I have
17 significantly adjusted the rate base recognized for the four major 2015 plant additions.

18 **Q. HOW SHOULD THE EXTENSION OF BONUS TAX DEPRECIATION BE**
19 **REFLECTED IN THIS CASE?**

20 A. Properly, MDU should reflect the impact of the extension of bonus tax depreciation in its
21 rebuttal filing. If the Company fails to make such an update, I recommend that the
22 Commission require such an update be made in either a supplemental filing or in a
23 compliance filing in conjunction with the final disposition of the issues in this case.

1

III. RESPONSE TO MR. WILSON

2 **Q. WHAT IS MR. WILSON'S RESPONSE TO MDU'S PROPOSED**
3 **ENVIRONMENTAL COST RECOVERY RIDER AND TRANSMISSION COST**
4 **RECOVERY RIDER?**

5 A. Mr. Wilson describes the proposed ECRR and TCRR tariffs as examples of piecemeal
6 ratemaking that could impose efficiency disincentives. He also warns that these
7 mechanisms could result in potentially perverse rate adjustments that cause overall
8 revenues to diverge from overall costs to a greater extent than would occur without these
9 rate adjustment riders. Mr. Wilson concludes that the proposed ECRR and TCRR should
10 be rejected by the Commission.⁶

11 **Q. WHAT IS YOUR RESPONSE TO MR. WILSON'S DISCUSSION OF THIS**
12 **PROPOSAL?**

13 A. I am in complete agreement with Mr. Wilson's recommendation that these proposed
14 mechanisms be rejected.

15 **Q. DOES THIS CONCLUDE YOUR CROSS-INTERVENOR RESPONSE**
16 **TESTIMONY?**

17 A. Yes, it does.

⁶ Direct Testimony of John Wilson, pp. 76-77.